

**BOARD OF FINANCE  
TOWN OF BRANFORD, BRANFORD, CONNECTICUT 06405**

JOSEPH W. MOONEY, CHAIRMAN

HARRY DiADAMO, JR.

VICTOR J. CASSELLA

ROBERT IMPERATO

CHARLES F. SHELTON, JR.

JEFFREY E. VAILLETTE



EX-OFFICIO  
JAMES B. COSGROVE,  
First Selectman

CLERK  
LISA E. ARPIN, CMC CCTC  
Town Clerk

**RECEIVED**

JUL 30 REC'D

BRANFORD TOWN CLERK

**BOARD OF FINANCE  
SPECIAL MEETING MINUTES**

**May 21, 2020**

Chairman Joseph Mooney called the meeting to order at 7:37 p.m. at Fire Headquarters, 45 North Main Street. The meeting was also available remotely on Zoom conference technology and viewable "live" on BCTV/Comcast Channel 20 and Facebook. The Chairman thanked all for their cooperation as we navigate remote connectivity.

The full Board was present Harry DiAdamo, Victor Cassella, Robert Imperato, Joseph Mooney, Charles Shelton, Jr., and Jeffrey Vailette. Also present were James Cosgrove, First Selectman; James Finch, Finance Director; Lisa Arpin, Town Clerk; RTM reps: Anthony Alfone, Don Conklin, Tracy Everson, Kevin Healy, Ray Ingraham and Carolyn Sires. Town Staff present were: John Alves, Deputy Police Chief; Christine Bjork, ERACE; Peter Cimino, Human Services Director; Margaret Luberda, Human Resources Director; Jon Mulhern, Police Chief; and Alex Palluzzi, Recreation Director.

**I. Citizens Communication**

Wayne Cooke spoke regarding the fund balance account and insurance referring to his letter to the board dated October 22, 2020.

Ray Ingraham, majority leader of the RTM thanked the Board of Finance for their work this year and over the past years.

2. The Board heard a presentation from The Andriole Group and GYL Financial Synergies regarding the performance of the Town of Branford Police Pension Plan for the quarter ended March 31, 2020. Robert DeLucca and Charles Andriole covered the market environment paired with COVID-19 pandemic challenges, and Luke Violette presented the performance and experience of the fund. The ending market value at 3/31/2020 was \$24,280,067, and at 5/20/2020 the market value was \$24,413,357 (\$1,885,819 in market change since quarter end.) Mr. Vailette made the motion to approve the recommendation for "Reallocation of Assets" as per the attached spreadsheet seconded by Mr. Imperato. Vote unanimous.
3. The Board also heard a presentation from The Andriole Group and GYL Financial Synergies with regard to the performance of the Town of Branford Volunteer Fire Incentive Plan for the quarter ended March 31, 2020. The ending market value at 3/31/2020 was \$1,043,782, and as of close of business 5/20/2020, assets were \$1,124,040--a net market change of \$83,000 or +8%. Recommending the same rebalancing methodology as for the police plan, Mr. Imperato made a motion to approve the attached "Reallocation of Assets" spreadsheet, seconded by Mr. DiAdamo. Carried by unanimous vote.

Board of Finance minutes from May 21, 2020 SPECIAL  
Page Two

4. Lastly, the Andriole Group and GYL Financial Synergies reviewed the performance of the Town of Brantford Other Post-Employment Benefits Trust (OPEB) for the quarter ended March 31, 2020. The ending market value at 3/31/2020 was \$21,606,297. The recommendation is to reduce \$200,000 out of fixed income and allocate it across the equity portfolio. Mr. Valette made a motion to approve the recommendation, seconded by Mr. Cassella. Vote was unanimous.
5. The Board heard a presentation of the FY19 Audit by Ronald Nossek of BlumShapiro and Company, PC. Mr. Nossek reviewed the scope of the Audit and results and financial highlights, as per the attached slide deck. There were no material weaknesses or deficiencies. He thanked Kathryn LaBanca relative to the audit, and two comments in the management advisory letter: 1). Board of Education add a component so that bank reconciliations are tied back to the general ledger, and 2). An exercise with the tax collector to tie collections reports back to the general ledger.

Chairman Mooney asked the Finance Director to prepare letters to the BOE and Tax Collector as to the recommendations in the management advisory letter to provide a procedural update to the Board at the September meeting.

6. The Board heard a request from Christine Bjork, ERACE/Brantford Adult Education Program Facilitator for the following FY20 budget transfers:

<b>From:</b>	25448100-512000	Salaries – Non-Certified	(\$3,055)
<b>To:</b>	25448100-520000	Employee Benefits	1,250
	25448100-555400	Advertising, Printing	1,800
	25448100-588200	Memberships, Conferences, Meetings	5

Mr. Cassella made a motion to approve the transfer request, seconded by Mr. Imperato. The vote carried unanimously.

**RESOLVED:** The Board of Finance recommends to the RTM the transfer of \$3,055 in the ERACE/Brantford Adult Education budget.

7. Debi Caron, Information Technology Director presented the following FY19-20 fund balance transfer:

<b>From:</b>	70041190-579150-17303	On-body & Car Camera Video Storage for Police Department	(\$53,000)
<b>To:</b>	70041190-579150-17303	On-body Cameras for Police Department	53,000

Mr. Imperato made a motion to approve the transfer request, seconded by Mr. DiAdamo. The vote carried unanimously.

**RESOLVED:** The Board of Finance recommends to the RTM the transfer of \$53,000 in the Police budget.

Board of Finance minutes from May 21, 2020 SPECIAL  
Page Three

8. The Board heard a request from the Information Technology Director, Debi Caron pursuant to Section 42-1 of the Code for a positive recommendation to the Board of Selectmen regarding approval of a five-year contract with the first year at \$19,000 and 4 years at \$27,180 per year with Axon Technology for police body camera video cloud storage beginning FY2020 for a total of \$127,000 (corrected from the agenda amount of \$135,900), and approve the following resolution:

Mr. Imperato made a motion to approve the transfer request, seconded by Mr. DiAdamo. The vote carried unanimously.

**RESOLVED:** The Board of Finance recommends to the Board of Selectmen approval of a five-year contract with Axon Technology.

9. Police Chief Jon Mulhern presented a request from the Board of Police Commissioners for the following FY20 budget transfers:

<b>From:</b>	10142010-518010	OT Public Events	(\$57,000)
<b>To:</b>	70042010-579350	Vehicles	36,000
	70042010-579250	PD Vehicle Equipment	21,000
<b>From:</b>	10142010-517100	Regular Wages	(\$18,765)
<b>To:</b>	10142010-566650	Safety Supplies	18,765

Mr. DiAdamo made a motion to approve the transfer request, seconded by Mr. Imperato. The vote carried unanimously.

**RESOLVED:** The Board of Finance recommends to the RTM the transfer of \$57,000 in the Police budget.

10. The Board heard a request from Peter Cimino, Human Services Director for the following budget transfers for FY2021:

**Transfer – General Fund FY2021**

<b>From:</b>	10149040-588802	Contingency	(\$10,556)
<b>To:</b>	10144010-599130	Transfer Out - Human Services Fund	\$10,556

**Corresponding Fund - Human Services Fund Transfer FY2021**

<b>Increase:</b>	21890000-490010	Transfer In from General Fund	(\$10,556)
<b>Increase:</b>	21842010-517000	Wages & Salaries	\$10,556

Mr. Cassella made a motion to approve the transfer request and resolution, seconded by Mr. Vailette. The vote carried unanimously.

**RESOLVED:** The Board of Finance recommends to the RTM an increase in the Human Services Fund budget for FY2021 from \$1,643,346 to \$1,653,902. The increase will be funded through a transfer in from the General Fund.

11. Chairman Mooney read a request from the Town Planner for an FY20 budget transfer for the Planning and Zoning Department. First Selectman Cosgrove added comments on behalf of the Town Planner who was attending another meeting.

From:	10141130-517000	Regular Wages & Salaries	(\$13,000)
To:	10141130-533280	Consulting Services	13,000

Mr. Imperato made a motion to approve the transfer request, seconded by Mr. Shelton. The vote carried unanimously.

**RESOLVED:** The Board of Finance recommends to the RTM the transfer of \$13,000 in the Planning and Zoning budget.

12. Assistant Finance Director Kathryn LaBanca presented a request to establish a bank account with Bank of America for credit card donations for the Animal Shelter.

Mr. Shelton made the motion to approve the request, seconded by Mr. Vailette. The vote carried unanimously.

**RESOLVED:** The Board of Finance authorizes the Finance Director and/or Treasurer to establish an account with Bank of America for Animal Shelter credit card deposits.

13. Finance Director Jim Finch recommended that the Board of Finance appoint the accounting firm of BlumShapiro to perform the annual audit for the fiscal year ending June 30, 2020, at the proposed fee of \$65,610. Mr. Imperato made the motion to approve the reappointment, seconded by Mr. Cassella, and the motion carried unanimously.
14. To hear an overview of the fiscal year 2020-2021 budget from the Finance Director, and to set the mill rate for fiscal 2020-2021.

The Finance Director presented his memo of 5/20/2020, and overviewed RTM changes to the Board of Finance proposed budget, collection rates and comparative mill rate scenarios. A discussion took place.

Due to the uncertainty of tax revenue, Mr. DiAdamo made a motion to propose a monthly tax collection update to be presented at each Board of Finance meeting. Mr. Finch, with the assistance of Mr. DiAdamo and Mr. Imperato, will work to propose a report template. The motion was seconded by Mr. Shelton. The vote was unanimous.

Chairman Mooney then read the proposed resolution to set the mill rate:

**RESOLVED:**

That the Board of Finance establishes the mill rate for fiscal year 2020-2021 at **28.92 mills** pursuant to the budget adopted by the Representative Town Meeting. A motion to approve the resolution was made by Mr. Shelton, seconded by Mr. Valette. The motion carried unanimously.

Chairman Mooney thanked members of the Board, Jim Finch and Kathryn LaBanca and the Finance team, the Board Clerk and Henry Pond of BCTV. First Selectman Cosgrove echoed the thanks especially during the uncertain times of the pandemic.

15. The meeting adjourned at 9:44 p.m. by motion from Mr. Cassella, seconded by Mr. Imperato.

Dated this 30<sup>th</sup> day of July, 2020



Lisa E. Arpin, CMC CCTC  
Clerk, Board of Finance

# Item #2

2020 MAY 22 A H: 24  
TOWN OF BRANTFORD POLICE DEPARTMENT  
RELOCATION OF ASSETS

Town of Brantford Police  
Reallocation of Assets  
May 21, 2020

Investment	Market Value*	Current % of Assets	Target Policy	Recommended Balance	1/2 Amount to (sell)/buy	Future Balance	Future % of Assets
Mesirow Fixed Income	\$9,818,222	40.2%	35.0%	\$8,544,675	(\$426,825)	\$9,391,397	38.5%
MainStay Mackay High Yield Corporate Bond I	\$1,892,509	7.8%	7.5%	\$1,831,002	(\$20,614)	\$1,871,895	7.7%
<b>Fixed Income acct TOTAL</b>	<b>\$11,710,731</b>	<b>48.0%</b>	<b>42.5%</b>	<b>\$10,375,677</b>	<b>(\$447,438)</b>	<b>\$11,263,292</b>	<b>46.1%</b>
Cash	\$62,232	0.3%	0.0%	\$0	(\$31,116)	\$31,116	0.1%
iShares Core MSCI EAFE	\$2,868,199	11.7%	12.5%	\$3,051,670	\$91,735	\$2,959,934	12.1%
iShares MSCI Emerging Markets	\$2,003,873	8.2%	8.5%	\$2,075,135	\$35,631	\$2,039,504	8.4%
iShares Russell 2000	\$1,190,724	4.9%	5.5%	\$1,342,735	\$76,005	\$1,266,729	5.2%
iShares Core S&P Mid-Cap	\$1,203,227	4.9%	5.5%	\$1,342,735	\$69,734	\$1,272,981	5.2%
iShares Core S&P 500	\$3,478,735	14.2%	14.5%	\$3,539,937	\$30,601	\$3,509,336	14.4%
iShares US Real Estate	\$640,585	2.6%	3.2%	\$793,434	\$0	\$640,585	2.6%
Alerian MLP	\$994,373	4.1%	5.25%	\$1,281,701	\$0	\$994,373	4.1%
<b>Equity acct TOTAL</b>	<b>\$12,441,948</b>	<b>51.0%</b>	<b>55.0%</b>	<b>\$13,427,346</b>	<b>\$272,611</b>	<b>\$12,714,558</b>	<b>52.1%</b>
Cash**	\$260,678	1.1%	2.5%	\$610,334	\$174,828	\$435,506	1.8%
<b>Cash acct TOTAL</b>	<b>\$260,678</b>	<b>1.1%</b>	<b>2.5%</b>	<b>\$610,334</b>	<b>\$174,828</b>	<b>\$435,506</b>	<b>1.8%</b>
	<b>\$24,413,357</b>	<b>100.0%</b>		<b>\$24,413,357</b>	<b>\$0</b>	<b>\$24,413,357</b>	<b>100.00%</b>

\*Portfolio Values obtained from People's United Bank are as of 5/20/2020 close of business.

Approved by \_\_\_\_\_ Date \_\_\_\_\_

# Item #3

Town of Branford Fire  
Reallocation of Assets  
May 21, 2020

Investment	Market Value*	% of Assets	Current Policy	Recommended Balance:	12 Amount to (sell)buy	Future % of Assets
iShares Core US Aggregate Bond	\$443,356	39.4%	35.0%	\$393,414	(\$14,633)	38.1%
MainStay Mackay High Yield Corporate Bond I	\$87,061	7.7%	7.5%	\$84,303	(\$809)	7.7%
<b>Fixed Income acct TOTAL</b>	<b>\$530,417</b>	<b>47.2%</b>	<b>42.5%</b>	<b>\$477,717</b>	<b>(\$15,451)</b>	<b>45.8%</b>
iShares Core MSCI EAFE	\$132,316	11.8%	12.5%	\$140,505	\$4,094	\$136,411
iShares MSCI Emerging Markets	\$90,237	8.0%	8.5%	\$95,543	\$2,653	\$92,890
iShares Russell 2000	\$56,548	5.0%	5.5%	\$61,822	\$2,637	\$59,185
iShares Core S&P Mid-Cap	\$56,478	5.0%	5.5%	\$61,822	\$2,672	\$59,150
iShares Core S&P 500	\$171,046	15.2%	14.5%	\$162,386	\$0	\$171,046
iShares US Real Estate	\$31,913	2.8%	3.25%	\$36,531	\$0	\$31,913
Alerian MLP	\$33,772	3.0%	5.25%	\$59,012	\$0	\$33,772
<b>Equity acct TOTAL</b>	<b>\$572,310</b>	<b>50.9%</b>	<b>55.0%</b>	<b>\$618,222</b>	<b>\$12,057</b>	<b>\$584,367</b>
Cash	\$21,313	1.9%	2.5%	\$28,101	\$3,395	\$24,707
<b>Cash asset TOTAL</b>	<b>\$21,313</b>	<b>1.9%</b>	<b>2.5%</b>	<b>\$28,101</b>	<b>\$3,395</b>	<b>\$24,707</b>
	<b>\$1,124,040</b>	<b>100.0%</b>	<b>100.0%</b>	<b>\$1,124,040</b>	<b>\$0</b>	<b>100.0%</b>

\*Portfolio Values obtained from People's United Bank are as of 5/20/2020 close of business.

Approved by \_\_\_\_\_

Date \_\_\_\_\_

2020 MAY 22 A 11:24  
FIRE DEPARTMENT  
TOWN OF BRANFORD, CONNECTICUT

# Item #4

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2020 MAY 22 AM 11:24

RECEIVED  
2020 MAY 22 AM 11:24  
FIDELITY TRUST COMPANY  
1100 MARKET STREET, PHILADELPHIA, PA 19103  
TOLL FREE 1-800-523-2810

Town of Brantford OPEB Trust Reallocation of Assets						
	May 21, 2020					
Investment	Market Value*	% of Assets	Current Policy	Recommended Balance	1/2 Amount to (sell)buy	Future Balance
Mesirow Fixed Income	\$6,820,772	38.8%	35.0%	\$6,152,171	(\$197,242)	\$6,623,530
Cash	\$5,888	0.0%	0.0%	\$0	(\$3,263)	\$2,625
MainStay Mackay High Yield Corporate Bond I	\$1,411,383	8.0%	8.0%	\$1,406,211	\$0	\$1,411,383
High Yield Total	\$1,417,271	8.1%	8.0%	\$1,406,211	(\$3,263)	\$1,414,008
Cash	\$388,466	2.2%	2.0%	\$351,553	(\$16,957)	\$368,509
iShares US Real Estate	\$459,854	2.6%	3.0%	\$527,329	\$0	\$459,854
iShares Core MSCI EAFE	\$1,653,572	9.4%	10.0%	\$1,757,763	\$52,096	\$1,705,668
iShares MSCI Emerging Markets	\$1,001,701	5.7%	6.0%	\$1,054,658	\$26,478	\$1,028,180
iShares Core S&P 500	\$2,759,437	15.7%	15.0%	\$2,636,645	\$0	\$2,759,437
iShares Russell 2000	\$1,107,034	6.3%	7.0%	\$1,230,434	\$61,700	\$1,168,734
iShares Core S&P Mid-Cap	\$1,427,612	8.1%	9.0%	\$1,581,987	\$77,188	\$1,504,800
Alerian MLP	\$544,914	3.1%	5.0%	\$878,882	\$0	\$544,914
Equity Total	\$9,339,590	53.1%	57.0%	\$10,019,250	\$200,505	\$9,540,095
	<b>\$17,577,632</b>	<b>100.0%</b>	<b>100.0%</b>	<b>\$17,577,632</b>	<b>\$0</b>	<b>\$17,577,632</b>

\*Market Values for Fidelity accounts are as of 5/20/2020 market close.

Approved by \_\_\_\_\_ Date \_\_\_\_\_

## **Lisa Arpin**

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**From:** James Finch  
**Sent:** Friday, May 22, 2020 11:21 AM  
**To:** jwpmooney@gmail.com; Charles F. Shelton, Jr.; Victor Cassella; Jeffrey E. Valette; Robert Imperato; Harry DiAdamo  
**Cc:** Lisa Arpin; Jamie Cosgrove  
**Subject:** Rebalancing  
**Attachments:** Branford Police Rebalance Spreadsheet.pdf; Branford Fire Rebalance Spreadsheet.pdf; Branford OPEB Trust Rebalance Spreadsheet (without cash).pdf

Attached is an updated rebalancing worksheet which reflects the half step to the policy approved last night using 5/20 balances. Your previous handout used the 5/19 balances without the post transfer balance and percentage. Additionally the OPEB sheet carved out the large cash deposit from FY 2019 for the purpose of rebalancing. As you may recall the board also approved placing an additional 6.7m into the OPEB fund this year (Charlie's COVID Contribution) in an effort to reduce liability and future contribution requirements.

When things become a little more settled we will need to discuss a strategy for distributing the cash.

# Town of Branford, CT Audit Presentation

Audit of the fiscal year ended June 30, 2019

step forward →

blum  
shapiro

Ronald Nossek  
CPA  
Partner

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# Agenda

- » Engagement Scope and Reporting
- » Financial Highlights
- » Required Auditors' Communications

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# Engagement Scope & Reporting

» The audit was performed under the following standards:

- Auditing Standards Generally Accepted in the United States of America (GAAS).
- The standards applicable to financial audits contained on Government Auditing Standards, issued by the Comptroller General of the United States (GAGAS).
- Uniform Guidance (Formerly Federal Single Audit Act) and the Connecticut State Single Audit Act.



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# Engagement Scope & Reporting

## » Reporting Results in the Financial Statements:

- Reporting under GAAS:
  - Unmodified audit opinion.
- Reporting under GAGAS:
  - Reporting on Internal Control and Compliance at the Financial Statement Level
- Under Internal Control**
  - No Material Weaknesses were identified.
- Under Compliance**
  - No instances of noncompliance were identified.

# Engagement Scope & Reporting

## » Reporting Results under Uniform Guidance and the Connecticut State Single Audit Act:

- Reporting on Internal Control over Compliance and an opinion on Compliance at the Major Program level under Uniform Guidance and the Connecticut State Single Audit Act:

### Under Internal Control

- No Material Weaknesses were identified over Federal Major Programs or State Major Programs.
- Under Compliance
- Unmodified opinions on compliance over Federal Major Programs and State Major Programs.

# Engagement Scope & Reporting

## » Reporting Results under Uniform Guidance:

- Reporting on Internal Control over Compliance and an opinion on Compliance at the Major Program level under Uniform Guidance and the Connecticut State Single Audit Act - Major Programs Tested:

Major Federal Programs Audited Under Uniform Guidance	Federal Grant Program Expenditures	Major State Programs Audited Under the State Single Audit Act	State Grant Program Expenditures
Special Education Grants Cluster	\$ 711,353	CT State Library - Blackstone Library Renovations DECD: Indian Neck Firehouse Renovations STEAP	\$ 1,000,000
Total of Federal Programs Tested	<u>\$ 711,353</u>	Office of Early Childhood: Early Care Education	366,558
Total Federal Expenditures Subject to Uniform Guidance	<u>\$ 2,676,808</u>	Total of State Programs Tested	<u>394,081</u>
Percentage Tested	27%	Total State Expenditures Subject to State Single Audit	\$ 1,760,639
		Percentage Tested	53%

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# Financial Highlights

## » Governmental Funds – Fund Balances as of June 30, 2019

	General	Capital Projects	Sewer Assessment	Nonmajor Governmental Funds	Total Governmental Funds
<b>Fund Balances:</b>					
Nonspendable	17,105	6,163,402	3,142,751	117,137	134,242
Restricted	279,458			5,293,149	14,599,302
Committed	3,532,847			4,931,251	5,210,709
Assigned	28,769,857			3,532,847	
Unassigned				28,769,857	
<b>Total fund balances</b>	<b>\$ 32,599,267</b>	<b>\$ 6,163,402</b>	<b>\$ 3,142,751</b>	<b>\$ 10,341,537</b>	<b>\$ 52,246,957</b>

# Financial Highlights

## » General Fund Highlights

- » At the end of the current fiscal year, the total fund balance for the General Fund was \$32,599,267 an increase of \$1,973,549 from the prior year. The increase was due to revenue collections outperforming revenue estimates in all of the Town's revenue functions.
- » As of June 30, 2019, \$28,769,857 of the fund balance is unassigned, representing approximately 25.5% of total General Fund expenditures and other financing uses - budgetary basis. Assigned fund balance of \$3,532,847 at June 30, 2019 was related to:

Fiscal 2019 budget	\$ 2,825,000
Encumbrances	<u>707,847</u>
	<u><u>\$ 3,532,847</u></u>

# Financial Highlights

## » General Fund Highlights

- » On a budgetary basis, actual revenue exceeded budgetary estimates in all revenue classifications providing a positive revenue variance for the year of \$5,115,915

	Budgeted Amounts		Actual	Variance Positive (Negative)
	Original	Final		
Revenues and Other Financing Sources				
Property taxes	\$ 100,815,169	\$ 100,815,169	\$ 103,143,178	\$ 2,328,009
Intergovernmental	2,610,613	2,610,613	3,193,267	582,654
Charges for services	3,700,875	3,790,875	4,439,210	648,335
Income on investments	235,000	235,000	1,196,297	961,297
Miscellaneous	1,244,900	1,244,900	1,780,520	535,620
Total revenues	<u>108,606,557</u>	<u>108,696,557</u>	<u>113,752,472</u>	<u>5,055,915</u>

Other financing sources:  
Transfers in

Total Revenue and Other Financing Sources	<u>\$ 109,255,371</u>	<u>\$ 109,434,473</u>	<u>\$ 114,550,388</u>	<u>\$ 5,115,915</u>
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**blumshapiro**

# Financial Highlights

## » General Fund Highlights

- » On a budgetary basis, actual expenditures were less than planned expenditure appropriations by \$1,718,010. This was achieved from favorable variances in all expenditure functions.

	Budgeted Amounts		Variance Positive (Negative)
	Original	Final	
<b>Expenditures and Other Financing Uses</b>			
General government	5,190,475	5,391,338	4,926,338
Public Safety	12,767,462	13,400,788	13,096,262
Public works and highways	6,014,474	6,032,338	5,780,720
Recreation	1,205,976	1,233,064	1,212,016
Libraries	1,644,418	1,650,647	1,641,618
Health and welfare	666,436	673,043	651,333
Board of Education	56,779,223	56,779,223	56,625,395
Pension and Insurance	15,012,629	14,238,606	13,748,973
Debt Service	8,274,973	8,175,973	8,174,355
<b>Total expenditures</b>	<b>107,556,066</b>	<b>107,575,020</b>	<b>105,857,010</b>
<b>Other financing uses:</b>			
Transfers out	4,524,305	6,734,453	6,734,453
<b>Total Expenditures and Other Financing Uses</b>	<b>\$ 112,080,371</b>	<b>\$ 114,309,473</b>	<b>\$ 112,591,463</b>
			<b>1,618</b>
			<b>1,718,010</b>

Other financing uses:  
Transfers out

Total Expenditures and Other Financing Uses

**\$ 112,080,371      \$ 114,309,473      \$ 112,591,463**

**blumshapiro**

# Financial Highlights

## » General Fund Highlights

Property tax collections: The current year levy collections totaled \$101,259,963 which brought a 98.5% collection rate.

Grand List	Uncollected Taxes July 1, 2018		Transfers to Suspense		Adjusted Taxes Collectible		Taxes		Collections		Uncollected Taxes June 30, 2019	
2003	\$ 36,514	\$ 36,514	\$	\$	\$ 36,514	\$ 36,514	\$ 35,616	\$ 485	\$ 25	\$ 25	\$ 25	\$ 36,514
2004	35,616	35,616			35,616	35,616	33,752	463	1,128	24	1,667	35,131
2005	33,752	33,752			33,752	33,752	36,745	726	1,147	24	1,624	33,289
2006	36,745	36,745			36,745	36,745	42,087	2,920	1,674	36	2,436	36,019
2007	42,087	42,087			42,087	42,087	67,842	2,702	2,786	48	5,754	39,167
2008	67,842	67,842			67,842	67,842	65,832	2,498	836		3,538	65,140
2009	65,832	65,832			65,832	65,832	(556)	80,030	5,135	2	24	2,524
2010	80,586	80,586			(556)	(556)	140,492	12,732	3,237	48	8,420	74,895
2011	140,492	140,492			140,492	140,492	144,526	42,028	15,958	96	28,786	127,760
2012	144,526	144,526			144,526	144,526	(2,470)	237,434	25,978	240	68,286	102,498
2013	424,634	424,634			(2,470)	(2,470)	(2,009)	76,065	49,592	1,409	127,086	161,369
2014	667,865	667,865			667,865	667,865	27,072	165,057	69,908	2,150	237,115	500,799
2015	971,403	971,403			998,475	998,475	5,200	224,487	80,607	5,304	310,386	773,988
2016	1,697,731	1,697,731			1,702,931	1,702,931	102,533,527	738,266	153,089	21,867	913,222	914,665
2017	103,020,432	103,020,432			(205,503)	(205,503)	102,814,929	101,259,963	256,029	5,152	101,521,144	1,554,966
	<b>\$ 107,466,057</b>	<b>\$ 107,466,057</b>			<b>\$ (178,266)</b>	<b>\$ (178,266)</b>	<b>\$ (184,730)</b>	<b>\$ 107,103,061</b>	<b>661,996</b>	<b>36,422</b>	<b>103,231,945</b>	<b>\$ 4,569,534</b>
								<b>6,841</b>	<b>10,516</b>	<b>1,286</b>	<b>18,643</b>	
												<b>\$ 102,540,368</b>
												<b>\$ 672,512</b>
												<b>\$ 37,708</b>
												<b>\$ 103,250,588</b>

# Financial Highlights

## Long Term Debt

- » Governmental Activities – Long-Term Debt increased by \$26,568,319 during the year due primarily to \$18MM in new bond issuances and \$20.7MM increase in the Net Pension Liability associated with the State MERS plan which moved from \$8.3 MM to \$29.3MM.

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>
Bonds payable:				
General obligation bonds	\$ 29,075,000	\$ 18,000,000	\$ 5,090,000	\$ 41,985,000
Clean water notes	9,011,596		1,521,623	7,489,973
Less deferred amounts:				
For issuance premiums	<u>1,977,820</u>	<u>160,832</u>	<u>304,962</u>	<u>1,833,690</u>
Total bonds and notes payable	40,064,416	18,160,832	6,916,585	51,308,663
Landfill closure				
Net pension liability	19,443,659	<u>20,714,851</u>	40,000	1,048,500
Net OPEB liability	14,438,393			40,158,510
Compensated absences	2,893,938	673,412	7,666,972	6,771,421
Risk management claims	4,076,946	19,386,714	37,763	3,529,587
Notes payable	500,000		125,000	375,000
Total Governmental Activities	<u>\$ 82,505,852</u>	<u>\$ 58,935,809</u>	<u>\$ 32,367,490</u>	<u>\$ 109,074,171</u>
Long-Term Liabilities				

# Required Auditors' Communications to those charged with Governance

- » Qualitative Aspects of Accounting Practices – Relates to estimates that are sensitive or subject to bias.
  - Significant Estimates
    - Capital Assets estimated useful lives
    - Allowance for uncollectible receivables
    - Net Pension Liability
    - Net OPEB Liability
    - Estimates of Claims Liability
- » Difficulties Encountered in Performing the Audit – Management related matters.
  - None Noted
- » Corrected and Uncorrected Misstatements – Emphasis on material adjustments.
  - No Passed Adjustments

## Required Auditors' Communications to those charged with Governance

- » Disagreements with Management – GAAP related.
  - None noted
- » Management Representations Request.
  - Management representations were obtained prior to issuance on February 25, 2020
- » Management Consultations with Other Independent Accountants.
  - To our knowledge no such consultations occurred
- » Audit discussion related to GAAP and other matters.
  - Relates to discussions regarding the application of accounting principals and audit standards in the normal course of performing our engagement, no unusual or significant discussions have occurred

# Contact Information

## Engagement Team Members:

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**OFFICE OF THE TREASURER**

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Date: May 20, 2020

To: Joseph Mooney  
Board of Finance

From: James P. Finch  
Director of Finance

Re: Budget Highlights and Mill Rate

2020 MAY 20 PM 2:30  
RECEIVED  
TOWN OF BRANFORD  
TREASURER'S OFFICE  
BY [signature]

Attached please find the changes to the Board's recommendations with regard to the FY 2021 budget. The primary changes from the Recommended Budget reflect adjustments to the James Blackstone Library and various capital accounts (attached). The net impact of the adjustments total \$221,200. We also discovered an error in the revenue spreadsheet which we adjusted. The change results in a mill rate of 28.92 which is a decrease of 0.15 mills as compared to the current year.

As per our discussions last week regarding the collection rate, I have attached scenarios incorporating the above changes and collection rates. I have prepared a resolution for setting the mill rate below. Please note that since we have expressed our desire to protect the taxpayer from the lower collection rate scenario I have prepared one resolution.

Resolved: That the Board of Finance establishes the mill rate for fiscal year 2020-2021 at 28.92 mills pursuant to the budget adopted by the Representative Town Meeting.

TOWN OF BRANFORD  
RTM Changes  
2020/2021 Budget

<u>Committee/Item</u>	<u>Department</u>	<u>BOF Proposed</u>	<u>Change</u>	<u>Revised</u>
<b>Admin Services</b>				
Wages and Salaries	Executive	269,843	(104,170)	165,673
East Shore Health District Match	ESHD	251,132	1,054	252,186
	Total Change		(103,116)	
<b>Education</b>				
James Blackstone Memorial Library	Operating	1,488,962	(45,000)	1,443,962
James Blackstone Memorial Library	Capital - Security Camera	22,000	(17,000)	5,000
	Change		(62,000)	
Board of Education -Operating	No Change	58,828,962	0	58,828,962
Board of Education - Capital	Bleachers - BHS	55,000	(55,000)	0
	Maintenance Van	45,000	(6,084)	38,916
	Asbestos - Indian Neck	80,000	(40,000)	40,000
	Change		(101,084)	
	Total Change		(163,084)	
<b>Public Services</b>				
Police - Capital	Vehicles	144,000	(36,000)	108,000
	Vehicle -Set Up	84,000	(21,000)	63,000
Total	Total Changes		(57,000)	
<b>Rules &amp; Ordinances</b>	No Changes			
	Total Change		0	
<b>Ways &amp; Means</b>				
Contingency	Contingency	825,558	102,000	927,558
	Total Change		102,000	
<b>General Fund</b>		Total Changes -General Fund	(221,200)	
<b>General Fund</b>				
Total Expenditure Changes Town		58,954,481	(120,116)	58,834,365
Total Expenditure Changes BOE (With Special Ed)		58,828,962	0	58,828,962
Total Expenditure Changes BOE Cap & Leases	Totals	455,000	(101,084)	353,916
		118,238,443	(221,200)	118,017,243
	Total Reductions		(221,200)	
<b>Impact on Tax Calculation</b>				
Expenditures	Requested FY 2021	BOF	RTM	BOF/RTM Change
BOE Operating	59,542,216	58,828,962	58,828,962	0
BOE Capital & Leases	905,000	455,000	353,916	(101,084)
	60,447,216	59,283,962	59,182,878	(101,084)
Town	60,987,549	58,954,481	58,834,365	(120,116)
Total	121,434,765	118,238,443	118,017,243	(221,200)

**MILL RATE SCENARIOS**

<b>RTM adjustments no change in collection rate</b>	<b>Requested (1) FY 2021</b>	<b>BOF FY 2021</b>	<b>RTM FY 2021</b>	<b>Change</b>
Revised Expenditures	121,434,765	118,238,443	118,017,243	(221,200)
Non Tax Revenue	(10,471,721)	(10,421,721)	(10,643,721)	(222,000)
Fund Balance Brought Forward	(2,825,000)	(3,720,736)	(3,720,736)	0
Total Non Tax Revenue	(13,296,721)	(14,142,457)	(14,364,457)	(222,000)
Total Tax Requirements	108,138,044	104,095,986	103,652,786	(443,200)
Less State Reimbursements	270,800	270,800	270,800	
Less Elderly Tax Relief	386,899	386,899	386,899	
Less Allowance for Uncollectible	1,825,246	2,137,830	2,128,785	
Total Tax Levy	110,620,989	106,891,515	106,439,270	(452,245)
Collection Rate	0.9835	0.9800	0.9800	0
Grand List (Revised)	3,668,114,729	3,680,614,729	3,680,614,729	0
Mill Rate	30.16	29.04	28.92	-0.12

<b>RTM adjustments with collection rate at 95%</b>	<b>Requested FY 2021</b>	<b>BOF FY 2021</b>	<b>RTM FY 2021</b>	<b>Change</b>
Revised Expenditures	121,434,765	118,238,443	118,017,243	(221,200)
Non Tax Revenue	(10,471,721)	(10,421,721)	(10,643,721)	(222,000)
Fund Balance Brought Forward	(2,825,000)	(3,720,736)	(3,720,736)	0
Total Non Tax Revenue	(13,296,721)	(14,142,457)	(14,364,457)	(222,000)
Total Tax Requirements	108,138,044	104,095,986	103,652,786	(443,200)
Less State Reimbursements	270,800	270,800	270,800	
Less Elderly Tax Relief	386,899	386,899	386,899	
Less Allowance for Uncollectible	1,825,246	2,137,830	5,490,026	
Total Tax Levy	110,620,989	106,891,515	109,800,511	2,908,996
Collection Rate	0.9835	0.9800	0.9500	-0.03
Grand List (Revised)	3,668,114,729	3,680,614,729	3,680,614,729	0
Mill Rate	30.16	29.04	29.83	0.79

<b>RTM adjustments with collection rate at 95% Increase Fund Balance</b>	<b>Requested FY 2021</b>	<b>BOF FY 2021</b>	<b>RTM FY 2021</b>	<b>Change</b>
Revised Expenditures	121,434,765	118,238,443	118,017,243	(221,200)
Non Tax Revenue	(10,471,721)	(10,421,721)	(10,643,721)	(222,000)
Fund Balance Brought Forward	(2,825,000)	(3,720,736)	(3,720,736)	0
Additional Appropriation From Fund Balance			(3,190,000)	(3,190,000)
Total Non Tax Revenue	(13,296,721)	(14,142,457)	(17,554,457)	(3,412,000)
Total Tax Requirements	108,138,044	104,095,986	100,462,786	(3,633,200)
Less State Reimbursements	270,800	270,800	270,800	
Less Elderly Tax Relief	386,899	386,899	386,899	
Less Allowance for Uncollectible	1,825,246	2,137,830	5,322,131	
Total Tax Levy	110,620,989	106,891,515	106,442,616	(448,899)
Collection Rate	0.9835	0.9800	0.9500	-0.03
Grand List (Revised)	3,668,114,729	3,680,614,729	3,680,614,729	0
Mill Rate	30.16	29.04	28.92	-0.12